

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
PATIENT DAYS													
811109 SNF PRI DAYS CERTIFIED	293	320	229	217	238	236	341	259	227	285	242	202	3089
811205 SNF M'CAID ROOM HOLD DAY	24	41	17	12	45	37	24	29	13	33	36	11	322
811209 SNF M'CAID DAYS CERTIFIED	1148	1011	1170	1149	1182	1227	989	1113	1055	1072	1025	1116	13257
811300 MEDICARE DAYS	530	700	690	522	555	499	387	667	788	704	488	515	7045
811509 SNF VA/HOSP DAYS CERTIFIED	32	54	62	89	121	124	163	132	163	73	75	93	1080
811609 SNF INS/CONTRACT DAYS CE	154	98	158	125	142	123	259	152	126	155	149	95	1736
811900 MMC DAYS	143	156	100	94	129	93	120	72	95	123	129	147	1401
814100 ROOM HOLD PRIVATE DAYS		9					18			8	16		51
814600 INS/CONT ROOM HOLD DAYS	3			12	14	8	5	4	20				66
TOTAL	2327	2389	2426	2220	2426	2347	2306	2428	2397	2442	2160	2179	28047
OCCUPIED UNITS													
815610 STUDIO ASST LIVING	62	60	62	60	62	62	60	62	60	62	56	62	730
815611 STUDIO DELUXE ASST LIVING	31	60	62	60	62	62	60	62	60	62	48	31	660
815612 ONE BEDROOM ASST LIVING	368	330	341	330	352	341	335	303	240	236	251	220	3647
815617 ONE BEDROOM DELUXE ASST	62	60	62	60	62	62	60	47	60	62	56	62	715
TOTAL	523	510	527	510	538	527	515	474	420	422	411	375	5752
ROUTINE REVENUE													
410119 SNF PRIVATE CERTIFIED	146361	158224	114775	108621	118744	117794	170851	128362	112265	138927	118650	100094	1533668
410125 SNF M'CAID ROOM HOLD	11474	19549	8593	5700	22041	17723	11548	13775	6175	15897	17100	5225	154800
410129 SNF M'CAID CERTIFIED	555882	488513	565592	554655	570626	594813	478359	537293	510005	518672	493091	536982	6404483
410130 MEDICARE A	254192	338050	331894	251946	269323	239393	185601	323411	378148	341504	238016	252247	3403725
410159 SNF VA/HOSP CERTIFIED	15200	25650	29450	42275	57475	58900	77475	62700	34675	29450	35625	44175	513000
410169 SNF INSUR/CONTRACT CERTI	75148	48770	77270	60115	67450	60349	124949	74494	62070	75919	72847	47419	846800
410415 PRIVATE ROOM HOLD		4275					8550			3874	8784		25483
410465 INS/CONTRACT ROOM HOLD	1425			5700	6872	4392	2671	1900	9500				32460
410490 MEDICARE MANAGED CARE	67925	74100	47500	44650	61275	45655	58628	34200	45125	58425	61793	71379	670655
410610 STUDIO RENT ASST LIVING	9000	9000	9000	9000	9000	9000	9000	9000	9000	9000	8000	8000	106000
410611 STUDIO DELUXE RENT ASST	5100	10200	10200	10200	10200	10200	10200	10200	10200	10200	8743	5100	110743
410612 ONE BEDROOM RENT ASST LI	70203	65500	65500	65500	67271	64750	66150	57763	47050	44844	50654	39807	704992
410617 ONE BED DELUXE ASST LIVI	12600	12600	12600	12600	12600	12600	12600	9552	12600	12600	12600	12600	148152
TOTAL ROUTINE RENT	1224510	1254431	1272374	1170962	1272877	1235569	1216532	1262650	1236813	1259312	1125903	1123028	14654961
ROUTINE REVENUE LEVEL OF													
GRAND TOTAL WITH LEVEL O	1224510	1254431	1272374	1170962	1272877	1235569	1216532	1262650	1236813	1259312	1125903	1123028	14654961
ANCILLARY REVENUE													
421120 PHYS THER SNF M'CAID						1974							1974
421130 PHYS THER SNF M'CAID A	78418	114852	114087	90011	83193	82838	71644	115290	131256	110860	88284	90980	1171733
421140 PHYS THER M'CAID B	9411	10336	9587	14315	14157	17306	12627	12745	5751	7950	9201	15731	139117
421160 PHYS THER SNF INS/CONTRA	6793	781	13633	13024	11644	16290	29313	9284	5822	11421	12091	655	130751
421180 PHYS THER INS PART B	4807	4384	7268	9719	1934	10006	4920	4507	2516	2149	1522	810	54542
421190 PHYS THER MMC	30322	26417	16438	14328	20115	14275	20603	12744	13215	21436	17488	22300	229681



STONEHAM  
Twelve Month Total  
December 31, 2023

12MONTHTOT

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
430250 INTEREST INCOME - BANKS											2		2
430258 INTEREST INCOME - OTHER	203	7		1		341	25		27	59	118		781
430290 MISCELLANEOUS				10682									10682
430293 MISCELLANEOUS									10176	5625		10176	5625
430355 COVID-19 STATE TESTING &										10176			40704
TOTAL	203	7		11311		341	91		10203	15860	10296	10176	58488
GROSS REVENUE	1564375	1670129	1717630	1521314	1636737	1591040	1545194	1625298	1623674	1653465	1461356	1452910	19063122
CONTRA REVENUE													
500110 C/A SNF PRIVATE	107-	175	347-	205	102-	490-	772-	39-	1773	233-	445	623-	115-
500125 C/A SNF M'CAID ROOM HOLD	9552	16265	7231	4739	18437	14759	9626	11452	5134	13254	14216	4344	129009
500126 C/A SNF M'CAID ANCILLARY	3451	4507	4110	5520	7907	12159	7825	6468	6036	4547	3946	5171	71647
500129 C/A SNF M'CAID CERTIFIED	191325	169267	204603	207603	237560	223792	170497	191461	172889	183631	165912	193463	2312003
500130 C/A M'CARE A	101631-	133566-	129441-	104743-	102611-	93893-	65041-	98081-	116031-	123350-	89255-	84144-	1241787-
500136 C/A M'CARE A ANCILLARY	207297	309753	326354	223983	234539	222414	160042	263025	303612	277211	211800	227509	2967539
500137 C/A M'CARE A RATE DIFFE				64									64
500140 C/A M'CARE B	10999	11880	13805	16803	18851	22580	19834	18821	9802	10694	13821	16372	184262
500156 C/A SNF VA/HOSP ANCILLAR					7	14	16	32					69
500159 C/A SNF VA/HOSP CERTIFIE	5180	8787	10036	16302	17115	18589	25035	20660	13082	10223	12591	14873	172473
500165 C/A SNF INS/CNT ROOM HOL	1185			4739	5751	3751	2271	1580	7898				27175
500166 C/A SNF INS/CONT ANCILLA	18600	3943	35133	32726	31291	27093	71635	25409	13905	22852	27985	1650	312222
500169 C/A SNF INS/CONT CERT	22065	16317	21649	14731	16851	18846	23564	24063	22788	27802	28077	20299	257052
500188 C/A INS PART B	14646	7164	11992	11925	4693	14908	5876	4422	1766	1615	997	608	80612
500190 C/A MEDICARE MANAGED CAR	9245-	10405-	8174-	8174-	12521-	6658-	11810-	4123-	2952-	7345-	4237-	2919-	88912-
500196 C/A MMC ANCILLARY	70970	69316	41822	34432	53429	35989	49147	31470	34737	54320	58529	58916	592477
590400 ADMINISTRATIVE ADJUSTMEN	1	245	950-	1	3855	216-	6-	10162-	1	6867-	4725-	25403-	44226-
590441 PRIOR YR M'CAID SETTLE 2			17252										17252
590463 PRIOR YR M'CAID SETTLE 2		14-											14-
TOTAL	444288	473634	554526	460856	535052	513237	467739	486458	474440	468354	440102	430116	5748802
BAD DEBT													
590510 ALLOW B/D PRIVATE	54517	68703	85784	38847	13120	14914	14914	15000			10247	10871	326917
590511 B/D W/O PRIVATE	12175				1794						422-		13547
590516 ALLOWANCE FOR B/D PRIVAT			16175-							8087			8087
590517 B/D W/O PRIVATE MEDICAID			8087										
590520 ALLOW B/D MCAID/MCARE NO	18626-	8649-	4761-	418	2215-	239-	609	409	454	291-	4054-	441	36504-
590521 B/D W/O MCAID/MCARE NONA	18777	8593	4907		2242	395					4054		38968
590522 ALLOW B/D MCAID PEND	4690	1883-	12915	7795	1819	8934	4179	7223-	942	553-	4388	3764	39767
590530 ALLOW B/D MCAID ALLMBL				3189-									3189-
590531 B/D W/O MCARE ALLOWBL				3189									3189
590532 B/D GWMT DISALLOWANCE	86	922	618	1071	1230-	941-	426	1282	736	289	621-	503	3141
590560 ALLOW B/D INS/CON	24405-		11900-		2170-								38475-
590561 B/D W/O INS/CON	24405		11900		2170								38475
590590 ALLOW B/D MMC	601-	123	645-	8-	5566-	8	4-	4-	4-	12-	97-	10	6800-
590591 B/D W/O MMC	583		840		5829						97		7349
TOTAL BAD DEBT	71601	67809	91570	48123	15793	23071	20124	9464	2128	7520	13592	15589	386384

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
NET REVENUE	1048486	1128686	1071534	1012335	1085892	1054732	1057331	1129376	1147106	1177591	1007662	1007205	12927936
NURSING													
611110 NRSB ADMIN SALARIES	21964	18314	35794	27931	24406	17067	32714	24230	35935	26824	26908	23578	315665
611120 NRSB ADMIN BENEFITS	116-	3502	3502	4595	3502	3502	1682	6176	3502	2431	3502	3502	39282
611125 NRSB ADMIN OTHER BENEFIT	260-	353-	291-	291-	363-	363-	296-	256-	229-	190	112-	135-	2396-
611130 NRSB ADMIN P/R TAX	2292	1668	3098	2712	1888	1911	2603	2665	3393	2226	2692	2734	29882
611200 NRSB ADMIN SUPPLIES	73		334	685	145				449	70	66	1185	3007
611310 NRSB ADMIN R & M				661-						547	114		
611320 NRSB ADMIN CONTRACT SERV		361											361
611324 NRSB ADMIN OTHER SERVICE	3127	2196	2952	2505	2196	2505	2196	2164	1998	1998	2277	1945	28059
611330 NRSB ADMIN EDUCATION												114	
611335 NRSB ADMIN UNIFORMS		185	155										340
611358 NRSB ADMIN TRAVEL/LOGGIN	1010			57	78	851-	851	720	757		272	1233-	6204
611500 NRSB ADMIN MINOR EQUIP	1178	717	2056	388		116		9654	8215	9350	9074	10702	136179
611610 MDS COORDINATOR SALARIES	25835	16221	10492	10114	10206	9897	6419	489	130	460	130	130	11990
611620 MDS COORDINATOR BENEFITS	7628	130	130	1180	130	130	1323	489	723	794	770	1104	12242
611630 MDS COORDINATOR PAYROLL	2471	1649	835	836	801	808	682	769	723	284285	242684	238912	3054894
613113 CERT NRSB SALARIES	274738	277649	260618	235676	240152	243309	246817	256393	253661	18641	18641	18641	227762
613123 CERT NRSB BENEFITS	20437	18641	18641	37281	18641	18641	17425	13519	18641	160	156	156	596
613125 CERT NRSB OTHER BENEFITS		103	177										
613133 CERT NRSB P/R TAXES	26432	22688	21191	21689	21105	21817	21269	22059	22942	25024	23773	26266	276255
613323 CERT NRSB CONTRACT SERV	67993	61412	51014	85600	118413	89338	73002	78639	67120	29576	20476	20871	763454
613335 CERT NRSB UNIFORMS	44	15	1537-	1765		15	1128-	1464	39	372	317	1366	
615110 PC NRSB SALARIES	36783	35897	37714	37497	36510	37935	32369	33343	28877	27707	24022	28598	397252
615120 PC NRSB BENEFITS	3779	3779	3779	6573	3779	3779	4157	418	3779	457	3779	3779	41776
615130 PC NRSB P/R TAXES	3857	3155	3126	3082	3033	3295	3074	2731	2712	2693	2578	3211	36547
616110 CENT SPLY SALARIES	6219	5892	6432	6234	5873	4633	4624	5315	5315	5483	5206	5775	67122
616120 CENT SPLY BENEFITS	175-	695	695	4459-	695	695	404	731-	695	1176-	695	695	1272-
616130 CENT SPLY P/R TAXES	584	484	527	602	527	385	381	415	417	467	489	596	5874
TOTAL	505832	475039	461483	481591	491717	458927	450568	460297	459071	428179	388408	391443	5452555
ANCILLARY													
REHAB SERVICES													
621110 PT SALARIES	20542	23573	26374	21974	19329	25135	21198	24904	28294	23739	21745	21437	278244
621120 PT BENEFITS	1402	3611	3611	5283	3611	3611	3011	480-	3611	355	3611	3611	34848
621125 PT OTHER BENEFITS				444			102	478					1024
621130 PT P/R TAX							1772	2113	2202	1996	2138	2320	24955
621200 PT SUPPLIES	2152	1933	2184	2076	1954	2115	111	1023	273		431	759	4465
621324 PT OTHER SERVICES	522	315	421	302-	69	843	531	159	159	159	159	159	2946
621325 PT CONTRACTED DIAGNOSTIC	270	270	270	270	144	270	53	53	53	106	53		144
621330 PT EDUCATION				23	67	29	23	25					318
621364 PT HELP WANTED/RECRUIT				131									167
621500 PT MINOR EQUIP													131
SUB-TOTAL P/T	24888	29702	32860	29899	25444	32003	26801	28275	34592	26355	28137	28286	347242
ST SALARIES	5756	6408	6489	6700	7750	6178	4043	4870	3657	2867	6452	7337	66507
ST BENEFITS	1986	1036	1036	1318	1036	1036		830-	1036	935-	1036	1036	8791

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
627125 ST OTHER BENEFITS					23			41	75				139
627130 ST P/R TAX			560	606	630	541	396	477	350	418	689	799	6916
627324 ST OTHER SERVICES	769	681					301		301				602
627325 ST CONTRACTED DIAGNOSTIC			2184	790	864	1185		72					5023
627364 ST HELP WANTED/RECR	52	95	170				75						464
SUB-TOTAL S/T	8563	8220	10439	9414	10303	8940	4815	4630	5419	2350	8177	9172	90442
629110 OT SALARIES	26677	19836	26817	23670	22240	26292	22284	27964	25629	23709	18889	21334	285341
629120 OT BENEFITS	4669	3772	3772	7071	3772	3772	3883	187	3772	206	3772	3772	42420
629125 OT OTHER BENEFITS	73	118	30	29	692			89	71	9	27		1138
629130 OT P/R TAXES	2483	2243	1872	1229	2653	2188	1976	2361	2326	2003	2034	2359	26725
629200 OT SPLY	42	42	44	10	146		35	31	34		86	22	492
629358 OT TRAVEL/LODGING							33						33
629364 OT HELP WANTED/RECRUITIN		94	156	113	19	77	120	96					675
SUB-TOTAL O/T	33944	26105	33046	32765	29522	32329	28331	30728	31832	25927	24808	27487	356824
SUB-TOTAL REHAB SERVIC	67395	64027	76345	72078	65269	73272	59947	63633	71843	54632	61122	64945	794508
622201 PRESCRIPTIONS PRIVATE		132	363	196	484	4512-	1481	943	2088		88	191	3707
622202 PRESCRIPTIONS M'CAID	416	36145	45519	22676	21697	530	566	207	258	276	27896	18552	294228
622203 PRESCRIPTIONS M'CARE	24767	7205	6182	5267	4611	22012	11469	16756	23089	8114	9787	4719	69613
622206 PRESCRIPTION INS/CONT	5692	1098	19	356	263	1074	336	920	680	1255	443	1793	9610
622207 PRESCRIPTION OTHER	1373	1470	1400	1303	1246	1428	1526	1386	1260	1064	1078	994	15583
622320 PHARMACY CONTRACT SERVIC	1470	100	100	100	100	100	100	100	100	100	100	100	1200
622324 LAB OTHER SERVICES	2643	3014	2680	1783	1880	2556	2658	2264	3144	3081	2459	2353	30515
623324 LAB OTHER SERVICES	100	100	100	100	100	100	100	100	100	100	100	100	100
624200 OXYGEN SPLY & EQUIPMENT	3782	1781	3550	1229	3417	2607	2775	3438	5082	2544	3938	3515	37658
625200 MED/SURG SPLY	2005	2711	1886	1712	2777	2367	1967	1925	898	2503	1358	2621	24730
626200 EQUIP RENT/LEASE	6422	571	316	1994	1125	467	740	571	1578	954	3835	2223	20796
628326 MED DIRECTOR CONTR SERV	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	24000
661324 OTHER SERVICES		162			162								162
663200 COVID-19 SUPPLIES-VALIDA	577	186	734	94	393	382	569	327	309	1458	1258	1314	7601
663205 COVID-19 TESTING & INFE	310	1354	343	302	61	327	986	2068	2068	4255	1128	3173	16375
664200 INCONTINENT SUPPLY	4139	5018	4154	3389	2916	4637	5111	3400	3724	4364	2987	5363	49202
665200 ROUTINE SUPPLIES	8945	7992	8317	9586	7100	8739	8242	7492	8673	9622	6324	9350	100382
666200 COMP MED RENTAL & SUPPLI	1401	325	26-	2636	668	325		334	677	235	813	499	7887
667110 RT SALARIES	3188	2977	2783	4031	3093	1631	2727	2929	3744	3310	2773	2956	36142
667125 RT OTHER BENEFITS	183	179	167	242	186	98	164	176	225	199	166	177	2162
667130 RT P/R TAXES	247	241	226	327	251	132	221	237	304	268	225	240	2919
667324 RT OTHER SERVICES	470	715					890						2075
667325 RT CONTRACTED DIAGNOSTIC					144								144
668324 X-RAY/ENG OTHER SERVICES	1087	2421	3879	1211	2613	2382	2968	2048	3711	4935	2203	2638	32096
669200 IV THER SUPPLIES	14	206	43	50	190	108	54	143	160	118	173	187	1446
669320 IV THER CONTRACT SERVICE	1078	486	324			500		1046	1186	667	167	1371	6825
669500 IV THER MINOR EQUIP		1945						1945-					
670310 TRANSPORTATION CONT SERV				125	13338	3021	464	2751	2500	186	200		975
670320 AMBULANCE CONT SERV	7769	16258	3202	792			2500			8019	9079		69229
TOTAL ANCILLARIES	147473	160515	164506	133479	135984	128946	116322	121365	142497	142055	137354	131274	1661770



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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
635110 ACT SALARIES	13974	11671	12506	11799	14728	9774	12246	15288	15726	15485	14921	14929	163047
635120 ACT BENEFITS	1615-	2299	2299	1744	2299	2299	1413	214-	2299	877-	2299	2299	16544
635130 ACT P/R TAX	1287	1016	1056	1069	1241	1099	1094	1430	1452	1663	1569	1624	15600
635200 ACT SUPPLIES	725	1296	712	1049	998	119	1048	945	1094	1217	509	810	10522
635324 ACT OTHER SERVICES	1050	1250	700	900	625	1075	800	1450	585	875	150	840	10300
TOTAL	15421	17532	17273	16561	19891	14366	16601	18899	21156	18363	19448	20502	216013
SOCIAL SERVICES													
636110 SOCIAL SERV SALARIES	7379	6704	7535	8293	9270	10536	9583	9716	10296	4843	6862	6962	97979
636120 SOCIAL SERV BENEFITS	327	1029	1029	1943	1029	1029	941	984	1029	555	1029	1029	11953
636125 SOCIAL SERV OTHER BENEFIT				161	132	195	151	186	158				983
636130 SOCIAL SERV P/R TAX	710	604	624	831	802	948	790	857	815	615	650	774	9020
636320 SOCIAL SERV CONTRACT SER	2240			600	600	3780		600	815	2460	3000	2520	15200
TOTAL	10656	8337	9188	11228	11833	16488	11465	12343	12298	8473	11541	11285	135135
MEDICAL RECORDS													
637110 MED REC SALARIES	7151	4790	6426	5485	6254	7877	7244	8026	6174	6623	6087	6473	78610
637120 MED REC BENEFITS	646	839	839	839	839	839	855	402	839	448-	839	839	8770
637130 MED REC P/R TAX	552	457	479	428	520	712	613	644	615	606	552	609	6787
637200 MED REC SUPPLIES						67						58	125
TOTAL	8349	6086	7744	7355	7613	9495	8712	9072	7628	6781	7478	7979	94292
COMMUNICATIONS/MARKETING													
639110 BUS DEV SALARIES	10420	3659	10560	9113	3886	7181	5012	9938	9841	5879	6891	9647	92027
639120 BUS DEV BENEFITS	1470	3447	3447	8465	3447	3447	3079	493	3447	254	3447	3447	37890
639125 BUS DEV OTHER BENEFITS	835-	1076-	911-	766-	1112-	806-	1003-	797-	866-	1178-	867-	791-	11008-
639130 BUS DEV P/R TAXES	1208	487	748	1101	689	1028	625	941	808	477	948	1395	10455
639321 BUS DEV MEDIA ADVERTISIN					178								178
639323 BUS DEV PROMO ITEMS	211							7	43				218
639327 BUS DEV PATIENT & COMM B									371	360	360	360	4419
639328 BUS DEV NEWSLETTERS	371	371	371	371	5			126	126		126	126	509
639329 BUS DEV PRINT ADVERTISIN													
TOTAL	12845	6888	14215	18284	7464	11221	8084	11079	13770	5792	10905	14184	134731
ADMINISTRATIVE													
641110 ADMIN SALARIES	26334	27750	30215	26683	27398	25862	27003	25438	30652	31806	27072	30627	336840
641111 ADMIN COMP	15126	15126	15126	15126	15124	15124	14721	14721	14721	14721	14721	14760	179117
641120 ADMIN BENEFITS	405-	3640	3640	4331	3640	3640	2980	1137	3640	606	3640	3640	34129
641125 ADMIN OTHER BENEFITS	123		20	33		107-	26	105	63	47-	159-	83-	26-
641130 ADMIN P/R TAX	2616	2334	2674	2411	2479	2620	2357	2387	2845	2772	2870	3374	31739
641200 ADMIN SUPPLIES	2446	1495	2680	2536	1387	2251	3420	2308	2009	2387	1465	2015	26399
641201 ADMIN POSTAGE & MAILING	758	340	58	901	26	46-	144	191	72	49		50	2543
641321 WOTC (TAX CREDIT)								510					510
641324 ADMIN OTHER SERVICES	3568	7271	5889	2990	3429	5914	11686	3162	6682	5087	5570	8704	69952
641500 ADMIN MINOR EQUIP	174	304		351	1442		462	703	703			710	4849
TOTAL	50740	58260	60302	55362	54925	55258	62799	50662	61387	57381	55179	63797	686052

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
GENERAL													
642350 ASSOCIATE FIRST AID	1259			3398			839		374	252			6122
642351 WORKERS COMP	6326	6326	6326	6326	6326	6326	6326	6326	6326	6326	6137	6515	75912
642352 GROUP INSURANCE	29416	33114	33320	33956	17428	35325	43875	34304	28448	37534	36339	34597	397656
642354 DUES & SUBSCRIPTIONS	1027	1432	957	607	607	1507	1298	3943	1887	2177	607	1007	17056
642355 PERMITS & LICENSES				4500			50	464	230		100		5524
642357 AUTO			30	1472	20		1430		20	304	1944	20	5240
642358 TRAVEL/LODGING			269				586	493	943	325	341	282	3450
642359 TELEPHONE			2014	2343	1525	2919	2038	2332	3434	2869	2909	1096	28396
642360 BUSINESS MEALS	197	411	245	225	428	86	151	353	125	131	120		2472
642363 ASSOCIATE RECRUITMENT -	2471	4166	2723	2899	2183	3984	6118	11329	4386	5958	61	4575	50853
642364 ASSOCIATE RECRUITMENT-OT	57	363	111	560	112	287	1382	462	218	263	129	940	4884
642369 PROVIDER TAX	44602	40870	43616	52352	42038	42908	43754	40806	34887	40033	38487	39188	503541
642370 LEGAL	7928	7566	218	110		345	175	603	1400	2502	1298	3249	25394
642371 ACCOUNTING	1272		2415	862									4549
642700 SERVICE CHARGES	1130	78	78	79	81	80	42	79	79	4	191	79	2000
642701 PROPERTY INSURANCE	6089	6089	6089	6089	6089	6089	6089	6089	6089	6089	6089	6089	73068
642702 GEN'L LIABILITY INS	8462	8462	8462	8462	8462	8462	8460	8462	8462	8462	7805	9120	101543
642703 AUTO INSURANCE	221	221	221	221	221	221	221	221	883				2651
642704 INSURANCE - OTHER													350
642705 CONVENIENCE FEES	23	23	23	23	3	19	19	19	19	19	19	19	228
642708 TAIL/EXCESS LIABILITY	4610-												4610-
642751 REAL ESTATE TAXES	9257	9257	9257	9257	5511-	9257	8529	8529	8529	8529	8529	8529	91948
642752 PERSONAL PROPERTY TAXES	529	529	529	529	529	529	436	436	436	436	436	436	5790
642753 EXCISE/FRANCHISE TAXES													100
642755 SALES & USE TAXES	407	275	566	301	580	438	852	393	791	685	762	692	6742
642800 CLAIMS FOR LOSS/SETTLEMENT	1510		20	85			155	57					1827
TOTAL	118411	122152	117489	134204	82495	119180	132825	126050	107966	122998	112303	116613	1412686
TOTAL OPERATING EXPENSES	1120402	1095379	1088677	1091617	1047609	1071223	1051844	1051205	1062037	1100436	991451	998299	12771179
OPERATING MARGIN	71915-	33316	17147-	79284-	38285	16497-	5490	78170	85071	77152	16207	7912	156760
OPERATING MARGIN %	6.86-%	2.95 %	1.60-%	7.83-%	3.53 %	1.56-%	0.52 %	6.92 %	7.42 %	6.55 %	1.61 %	0.79 %	1.21 %
PROPERTY & FINANCIAL													
710413 DEPRECIATION EQUIPMENT	4597	4938	4605	4605	4605	4642	4568	4575	5542	4156	4156	4156	55145
710419 DEPRECIATION OTHER	7994	10513	7202	7202	7202	7202	7202	7759	7318	6383	6383	6383	88743
710611 RENT BUILDING					338	426	589	589	589	589	599	788	4507
710621 LEASE BUILDING	10822	10822	10822	10822	10822	10822	10822	10822	10822	10822	10822	10822	129864
710631 VARIABLE & ADDITIONAL LE	379		966	520	517	361			318	100		694	3855
TOTAL	23792	26273	23595	23149	23484	23453	23181	23745	24589	22050	21960	22843	282114
NONALLOWABLE													
720310 PENALTIES	29939												29939
720360 GAIN/LOSS ON DISP OF AS										11-			11-
TOTAL	29939									11-			29928



12MONTH

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
TOTAL NON-OPERATING EX	53731	26273	23595	23149	23484	23453	23181	23745	24589	22039	21960	22843	312042
TOTAL ALL EXPENSES	1174133	1121652	1112272	1114766	1071093	1094676	1075025	1074950	1086626	1122475	1013411	1022142	13083221
PRE TAX PROFIT	125647-	7034	40738-	102431-	14799	39944-	17694-	54426	60480	55116	5749-	14937-	155285-
Info Only NO UPL \$													
OPERATING MARGIN	0.00 %	1149.22 %	628.10-%	2758.66-%	1319.26 %	576.01-%	213.54 %	231.28 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
OPERATING MARGIN %	6.86-	2.95	1.60-	7.83-	3.53	1.56-	0.52	6.92	7.42	6.55	1.61	0.79	1.21

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
<b>CASH</b>				
OPERATING CASH LOCAL - CAP		1,000.00	1,000.00	
PAYROLL CASH	163,205.19-	99.70	500.00	400.30-
PETTY CASH		800.00	800.00	
PETTY CASH		500.00	500.00	
<b>TOTAL CASH</b>	<b>163,205.19-</b>	<b>2,399.70</b>	<b>2,800.00</b>	<b>400.30-</b>
<b>ACCOUNTS &amp; NOTES RECEIVABLE</b>				
<b>PATIENT RECEIVABLES</b>				
A/R REFUND CLEARING	7,760.20	12,526.80	9,445.64	3,081.16
A/R PRIVATE	12,138.39	53,584.29	37,169.58	16,414.71
A/R SNF M'CAID	27,090.94	480,240.85	322,024.64	158,216.21
A/R SNF M'CAID PENDING	19,720.74	232,462.79	65,238.34	167,224.45
A/R SNF M'CAID CLEARING	16,630.36-	28,142.06-		28,142.06-
A/R M'CARE A	181,856.99-	346,560.97	410,614.33	62,253.36-
A/R M'CARE A COINS M'CAID	1,220.98-	57,579.12	37,824.10	19,755.02
A/R M'CARE A COINS OTHER	2,975.00	184,483.90	114,641.53	69,842.37
A/R M'CARE A CLEARING	16,630.36	341.89		341.89
A/R M'CARE B	1,026.10-	14,887.32	12,028.20	2,859.12
A/R M'CARE B COINS	322.63	9,669.47	3,563.57	6,105.90
A/R VA/HOSP	12,653.32-	29,998.28	58,115.62	28,117.34-
A/R SNF INS/CONTRACT	14,405.26	197,908.55	116,508.64	81,399.91
A/R SNF INS/CONTRACT CLEARING		320.53-		320.53-
A/R SNF INSUR PART B	689.22	4,998.74		4,998.74
A/R MMC	1,748.50	173,506.32	138,058.57	35,447.75
A/R MMC COINS OTHER	410.00-	8,750.09	5,116.63	3,633.46
A/R MMC PART B	4,044.79	13,161.81	2,453.96	10,707.85
A/R MMC PART B COINS	32.50	584.90		584.90
DEFERRED REVENUE	42,906.48-	155,026.75-	81,807.74-	73,219.01-
<b>TOTAL PATIENT RECEIVABLES</b>	<b>149,145.70-</b>	<b>1,639,556.75</b>	<b>1,250,995.61</b>	<b>388,561.14</b>
<b>ALLOWANCE FOR BAD DEBTS</b>				
A/R PRIVATE B/D ALLOW-GOV'T DI	86.00-	5,350.00-	3,325.00-	2,025.00-
A/R PRIVATE <60 DAYS B/D ALLOW	106.57	510.10-	623.11-	113.01
A/R B/D ALLOW	10,752.33-	313,605.23-	79,567.37-	234,037.86-
A/R SNF M'CAID PENDING B/D ALL	4,689.59-	55,279.65-	15,513.68-	39,765.97-
A/R M'CARE B COINS B/D ALLOW	151.00-	4,263.00-	1,799.00-	2,464.00-
A/R MMC COINS OTHER B/D ALLOW	33.00	700.00-	409.00-	291.00-
A/R MMC PART B COINS B/D ALLOW	15.00-	258.00-		258.00-
<b>TOTAL ALLOW FOR BAD DEBTS</b>	<b>15,554.35-</b>	<b>379,965.98-</b>	<b>101,237.16-</b>	<b>278,728.82-</b>
<b>NET PATIENT A/R</b>	<b>164,700.05-</b>	<b>1,259,590.77</b>	<b>1,149,758.45</b>	<b>109,832.32</b>
<b>OTHER ACCOUNTS RECEIVABLE</b>				
M'CAID COST SETTLE 2021			14,150.16-	14,150.16
M'CARE A BAD DEBT 2023			6,377.79	6,377.79-
M'CARE A BAD DEBT 2024		2,009.07		2,009.07

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
A/R LCA FACILITY	3,446.04	52,040.04	57,830.47	5,790.43-
TOTAL OTHER A/R	3,446.04	54,049.11	50,058.10	3,991.01
NOTES RECEIVABLE				
TOTAL A/R & N/R	161,254.01-	1,313,639.88	1,199,816.55	113,823.33
SUPPLIES & OTHER CURRENT				
PREPAID LEADER CARE LIABILITY	811.83-			
PREPAID LEADER CARE AUTO INSUR	220.79-			
PREPAID PROP INSUR	6,089.35-			
PREPAID TAXES	9,256.52-			
PREPAID TAXES	529.11-			
PREPAID DUES	606.81-			
PREPAID LEASE		10,700.52	10,700.52	
PREPAID OTHER	1,054.42	1,054.42	1,004.20	50.22
PREPAID OTHER	288.24-			
PREPAID OTHER	3,006.96		50,174.70	50,174.70-
PREPAID OTHER			1,596.96	1,596.96-
PREPAID LAWSONC	7,007.21-			
TOTAL SUPPLIES/OTHER CURRENT	20,748.48-	11,754.94	63,476.38	51,721.44-
TOTAL CURRENT ASSETS	345,207.68-	1,327,794.52	1,266,092.93	61,701.59
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
BUILDING & IMPROVEMENTS	9,164.60	1,929,936.89	1,717,169.70	212,767.19
LEASEHOLD IMPROVEMENTS				
TOTAL BLDGS & IMPROVEMENTS	9,164.60	1,929,936.89	1,717,169.70	212,767.19
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	32,031.22-	782,326.83	760,766.82	21,560.01
TRANSPORTATION EQUIPMENT		85,904.80	85,904.80	
TOTAL EQUIP, FURN & FIXTURES	32,031.22-	868,231.63	846,671.62	21,560.01
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR EQUIP/FURNIT	19,071.29	577,677.53-	557,374.45-	20,303.08-
ACCUM DEPR L/I	7,994.49-	1,141,395.80-	1,052,651.13-	88,744.67-
ACCUM DEPR TRANS EQUIP		85,904.80-	85,904.80-	
TOTAL ACCUMULATED DEPR	11,076.80	1,804,978.13-	1,695,930.38-	109,047.75-
NET PROPERTY & EQUIPMENT	11,789.82-	993,190.39	867,910.94	125,279.45

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
OTHER LONG-TERM ASSETS				
RESIDENT TRUST FUNDS	16,455.46-	8,884.67	10,259.56	1,374.89-
RIGHT-OF-USE ASSET-OPERATING L	10,036.81-	123,094.79	243,536.51	120,441.72-
TOTAL OTHER ASSETS	26,492.27-	131,979.46	253,796.07	121,816.61-
LONG-TERM A/R				
INSURANCE RECOVERIES RECEIVABL	5,957.71-	100,978.18	106,935.89	5,957.71-
TOTAL LONG-TERM A/R	5,957.71-	100,978.18	106,935.89	5,957.71-
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	32,449.98-	232,957.64	360,731.96	127,774.32-
INTERCOMPANY				
TOTAL ASSETS	389,447.48-	2,553,942.55	2,494,735.83	59,206.72

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
<b>ACCOUNTS PAYABLE</b>				
TRADE ACCOUNTS PAYABLE	25,134.08-	463,019.73	197,398.03	265,621.70
A/P MONTH END ACCRUAL	79,762.46	60,106.76	24,552.19	35,554.57
<b>TOTAL ACCOUNTS PAYABLE</b>	<b>54,628.38</b>	<b>523,126.49</b>	<b>221,950.22</b>	<b>301,176.27</b>
<b>ACCURED SALARIES</b>				
FEDERAL INCOME TAX W/H	476.13	17,577.01	14,949.90	2,627.11
FEDERAL UNEMPLOY TAX PAY	1,036.27	1,093.21	830.26	262.95
FICA TAX W/H	559.28	12,196.13	10,585.87	1,610.26
FICA EMPLOYERS PORTION	5,645.91-	13,938.39	10,585.85	3,352.54
STATE INCOME TAX W/H	209.83-	7,231.89	6,042.86	1,189.03
STATE UNEMPLOY TAX PAY	5,335.95	2,803.28	2,219.91	583.37
STATE FAM/MED LEAVE INS W/H	257.86	749.73	451.36	298.37
STATE FAM/MED LEAVE INS ER POR	45.04-	782.34	442.87	339.47
401K W/H	3,003.94	6,799.26	8,613.95	1,814.69-
HSA WITHHOLDING	55.77	75.00	145.00	70.00-
ACCURED SALARIES	72,535.36-	135,598.05	101,470.70	34,127.35
ACCURED VACATION & SICK	32,839.89-	184,804.35	183,950.00	854.35
<b>TOTAL ACCURED EXPENSES</b>	<b>100,550.83-</b>	<b>383,648.64</b>	<b>340,288.53</b>	<b>43,360.11</b>
<b>ACCURED OTHER EXPENSES</b>				
MISC ACCURED		5,000.00	5,000.00	
MISC ACCURED	3,758.70	3,758.70		3,758.70
MISC ACCURED	44,602.18	129,087.72	92,922.96	36,164.76
GARNISHMENTS	429.91-	257.10	90.00	167.10
OPERATING LEASE LIABILITY-CURR	224.70	121,683.16	118,987.09	2,696.07
<b>TOTAL ACCURED OTHER EXPENSES</b>	<b>48,155.67</b>	<b>259,786.68</b>	<b>217,000.05</b>	<b>42,786.63</b>
<b>INCOME TAXES</b>				
TOTAL ACCURED EXPENSES	52,395.16-	643,435.32	557,288.58	86,146.74
<b>NOTES PAYABLE</b>				
CRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	2,233.22	1,166,561.81	779,238.80	387,323.01
<b>LONG TERM DEBT</b>				
DEFERRED INCOME TAXES & OTHER				
UNCLAIMED PROPERTY 1998+				
RESIDENT TRUST FUND	16,455.46-	6,969.98	23,770.80	16,800.82-
MRF: ACCRUED TAIL/EXCESS LIABI	4,610.00-	8,884.67	10,259.56	1,374.89-
LCCA DUE TO/FROM - MANAGED	2,583.46	107,124.00	111,734.00	4,610.00-
LCM DUE TO/FROM - MANAGED	199,193.44-	38,652.17-	80,718.31-	42,066.14
OPERATING LEASE LIABILITY-NONC	10,140.19-			
ACCURED LIABILITY RISKS	5,957.71-	100,978.18	121,683.16	121,683.16-
<b>TOTAL DEF TAXES &amp; OTHER</b>	<b>233,773.34-</b>	<b>185,304.66</b>	<b>293,665.10</b>	<b>108,360.44-</b>

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
PRTR'S CAP/STCKHLDERS EQUITY				
CONTRIBUTED CAPITAL		119,20-	119,20-	
CONT CAPITAL-F.L. PRESTON		19,595,838.13	19,595,838.13	
INVESTMENT IN SPE/MEMBER		6,548,119.97-	6,533,352.67-	14,767.30-
WITHDRAWALS		12,032.47	12,032.47	
WITHDRAWALS-F.L. PRESTON	32,260.87-	6,710,405.86-	6,660,784.99-	49,620.87-
WITHDRAWALS-DEVELOPERS INV CO		43,587.59-	43,499.59-	88.00-
EARNED CAPITAL/RET'D EARNINGS		4,948,282.22-	4,948,282.22-	
Y-T-D NET INCOME (LOSS)	125,646.49-	155,279.68-		155,279.68-
TOTAL PRTR/CAP/RET EARNINGS	157,907.36-	1,202,076.08	1,421,831.93	219,755.85-
TOTAL LIABILITIES & EQUITY	389,447.48-	2,553,942.55	2,494,735.83	59,206.72



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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
CASH				
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
ALLOWANCE FOR BAD DEBTS				
OTHER ACCOUNTS RECEIVABLE	378.71	378.71		378.71
A/R - RELATED PARTY				
TOTAL OTHER A/R	378.71	378.71		378.71
NOTES RECEIVABLE				
TOTAL A/R & N/R	378.71	378.71		378.71
SUPPLIES & OTHER CURRENT				
TOTAL CURRENT ASSETS	378.71	378.71		378.71
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
LAND		500,600.00	500,600.00	
LAND IMPROVEMENTS		1,594,593.68	1,594,593.68	
TOTAL LAND & IMPROVEMENTS		2,095,193.68	2,095,193.68	
BUILDING & IMPROVEMENTS				
BUILDINGS		7,686,176.03	7,686,176.03	
BUILDING IMPROVEMENTS		8,765.50	8,765.50	
TOTAL BLDGS & IMPROVEMENTS		7,694,941.53	7,694,941.53	
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE		428,144.94	428,144.94	
TOTAL EQUIP, FURN & FIXTURES		428,144.94	428,144.94	
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR LAND IMPROVE		1,594,593.68-	1,594,593.68-	
ACCUM DEPR BUILDINGS	21,349.98-	6,768,104.98-	6,511,899.00-	256,205.98-
ACCUM DEPR BLDG IMPROVE		8,765.50-	8,765.50-	
ACCUM DEPR EQUIP/FURNIT		428,144.94-	428,144.94-	
TOTAL ACCUMULATED DEPR	21,349.98-	8,799,609.10-	8,543,403.12-	256,205.98-
NET PROPERTY & EQUIPMENT	21,349.98-	1,418,671.05	1,674,877.03	256,205.98-



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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
OTHER LONG-TERM ASSETS				
LONG-TERM A/R				
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
INTERCOMPANY				
TOTAL ASSETS	20,971.27-	1,419,049.76	1,674,877.03	255,827.27-

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE	378.71	378.71	45.00	333.71
TRADE ACCOUNTS PAYABLE				
TOTAL ACCOUNTS PAYABLE	378.71	378.71	45.00	333.71
ACCURED SALARIES				
ACCURED OTHER EXPENSES				
DEFERRED REVENUE		10,700.52	10,700.52	
TOTAL ACCURED OTHER EXPENSES		10,700.52	10,700.52	
INCOME TAXES				
TOTAL ACCURED EXPENSES		10,700.52	10,700.52	
NOTES PAYABLE				
GRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	378.71	11,079.23	10,745.52	333.71
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
MISC RESTR FUNDS AVERAGE LEASE	121.22-	1,411.62	2,866.26	1,454.64-
LCM DUE TO/FROM - MANAGED	10,700.52-	164,574.58-	21,401.04-	143,173.54-
TOTAL DEF TAXES & OTHER	10,821.74-	163,162.96-	18,534.78-	144,628.18-
PRTRN'S CAP/STCKHLDERS EQUITY				
CONTRIBUTED CAPITAL		161.00	161.00	
INVESTMENT IN SPE/MEMBER		6,548,119.97	6,533,352.67	14,767.30
WITHDRAWALS		12,253.93-	12,253.93-	
EARNED CAPITAL/RET'D EARNINGS		4,838,593.45-	4,838,593.45-	
Y-T-D NET INCOME (LOSS)	10,528.24-	126,300.10-		126,300.10-
TOTAL PRTRN/CAP/RET EARNINGS	10,528.24-	1,571,133.49	1,682,666.29	111,532.80-
TOTAL LIABILITIES & EQUITY	20,971.27-	1,419,049.76	1,674,877.03	255,827.27-